









What is Responsible Gaming?

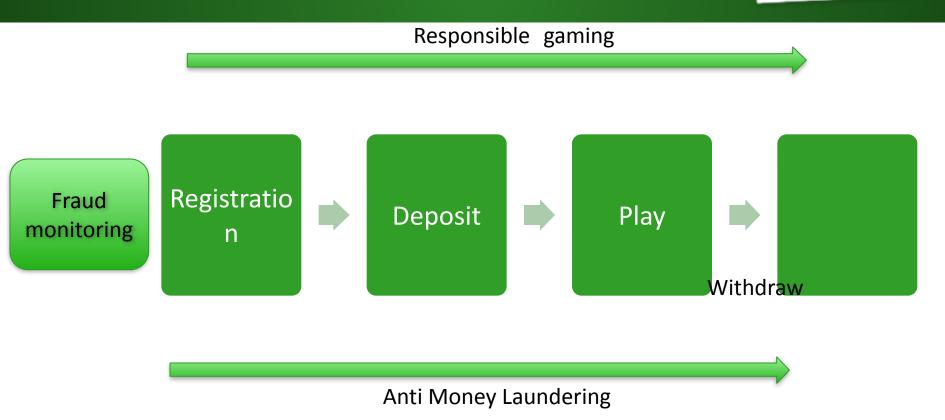
- Internally part of Player Safety Team which incorporates fraud prevention, risk and RG
- What is the main aim of Player Safety?
 - To ensure that our players continue to enjoy our services in a <u>safe, secure and supportive manner</u>
 - To monitor, to control, to protect

3 pillars: Fraud, Responsible Gaming and Anti-Money Laundering













Gambling spectrum

- Any behaviour varies in intensity depending on the person
- This spectrum can be applied to most human behaviour:

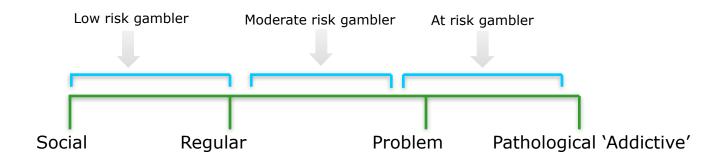


- Prevalence studies show that in the UK, 0.7%/0.9% are pathological gamblers.
- PS-EDS is actually tailored in spotting these customers, in order to help them regulate their gambling.





Data from every customer is inserted in a scoring system which will give every customer a risk score:



At risk gamblers are observed individually in order to determine the best course of action and best communication channel.





Indicators are based on empirical studies

- Written and verbal communication
- Chasing losses, frequency and amount
- Chasing winnings
- Declined deposits & reversed withdrawals
- Change in deposit methods & products

Once customer is detected as at-risk, a <u>humanistic</u> approach is used which takes into account:

- Gender
- Age
- Nationality
- Time and accessibility

Through this information, we provide a <u>customer centric approach</u> and advise <u>best possible RG tool</u> Set Group plc 2013





Responsible Gaming Measures

- Self-assessment test
 - Questionnaire to help self-awareness
- Deposit Limit
 - Cooling off period of 7 days if there is an increase
- Session Limit
 - Pop-up after an hour continuous playing
- Product Blocking
 - Specific group of products can be blocked
- Self-exclusion
 - Get a break without promotions
 - Restrictions through fraud tools







RG Education across Unibet -

- One size fits all approach is rejected for such a diverse and innovative company
- General awareness training targeted for each employee
- Specific training targeted to different skill levels and responsibilities
- RG experts across call centre







Responsible Gaming channels

- Depending on the nature of the indicators and risk
- Choosing communication channel preferred by customer
- Stepped care approach
- RG Promotional Email and Onsite message
- RG call:
 - This would be done by RG experts in customer service
 - Received all RG training
 - Refresher sessions on a monthly basis
 - Usually come from a social work/psychology background





Case study:

- Customer got detected on PS-EDS on the 25th October
- Risk: changing time of play, immediate chasing losses & reversing withdrawal

25/10/2012 22:01	Earthport withdrawal	-40
25/10/2012 20:59	Earthport withdrawal (correction)	50
25/10/2012 20:10	Earthport withdrawal (corrected)	-50
25/10/2012 12:14	Envoy deposit	150
24/10/2012 21:22	Envoy deposit	100
24/10/2012 17:05	Envoy deposit	60
24/10/2012 15:59	Earthport withdrawal	-20
24/10/2012 12:47	Envoy deposit	50





Initial evaluation

- Customer was notified via email about RG tools, but kept under investigation because:
 - Female and born in 1970
 - She is showing signs of responsible gaming, but also signs of potential problem gambling
- 31st October (6 days after detected on PS-EDS), she requested to change her budget from €100/weekly to €100/daily:

31-Oct-2012 12:59:16	punter	Pending spending budget set. Limit=100. Period length=1
25-Oct-2012 20:59:09	punter	New spending budget activated. Limit=100. Period length=7





Action taken:

Female RG expert as there might be sensitive issues involved

Call format:

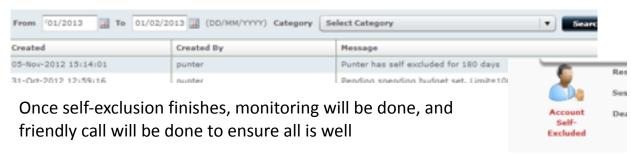
- Security questions
- At risk characteristics
- Attitude about gambling
- Information about RG tools
- Confirm with customer about information
- Confirm with customer that information will be sent
- Make sure to close call on a positive note

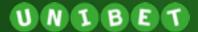




Resolution:

- From a psychology point of view, I could tell customer might be showing problems, but customer needs to take the decision
- If I took decision to just close account, she will be angry and hostile, and vent out through another operator
- Instead our approach promotes informed adult choice, in which case we phoned a customer to include the humanistic approach (not just a website)
- Customer chose to self-exclude for 6 months







Customer relationship management

- By implementing RG preventive approach, an overall better customer experience is achieved
- By detecting early signs of problem gambling, it helps to build a relationship with the customer through personalised and meaningful tips
- Tools such as budget, blocking of products, opting out from promotions will help customer to regulate his/her gambling. This way the customer has a stable and constant relationship with Unibet.



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How does this help from a business perspective:

- Retention of customers
 - First party chargebacks
- Staff more engaged through:
 - Socially responsible practices
 - Educating customers
 - Training and personal development plans
 - Building relationships with customers
- CSR perspective:
 - RG is integrated in CSR
 - Promoting the brand
- Treatment centres collaborations







